



Management Service

# CERTIFICATE

The Certification Body  
of TÜV SÜD Management Service GmbH  
certifies that

**Armada Rubber Manufacturing Company**  
24586 Armada Ridge Road  
USA-48005 Armada, MI

has established and applies  
a Quality Management System for

**Manufacture of Small Molded Rubber Products  
for the Automotive Industry**  
(without Product Design as per Chapter 7.3)

An audit was performed, Report No. **70737937**  
Proof has been furnished that the requirements  
according to

**ISO/TS 16949:2009**  
**Third Edition 2009-06-15**

are fulfilled. The certificate is valid from **2011-07-22** until **2014-07-21**

Certificate Registration No.: **12 111 34239 TMS**

IATF Certificate No.: **0124376**

Munich, 2011-07-26

Page 1 of 1